MINUTES

Meeting

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Location</th>
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<tbody>
<tr>
<td>Partnership Board</td>
<td>09/03/17</td>
<td>3-5pm</td>
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Present

John Readman, Strategic Director – People, Bristol City Council (Co-Chair)
Becky Pollard, Director of Public Health, Bristol City Council
Cllr Clare Campion-Smith, Cabinet Member for People
Fiona Castle, VCS Advocate, Imayla CIC
Ian Smith, Interim Service Director – Care & Support, Children & Families, Bristol City Council
David Hussey, Headteacher, Chair of Special Schools Partnership
Jon Angell, Principal, Representative Secondary Heads' Association
Jon Reilly, Chief Superintendent, Avon & Somerset Police
Lucy Driver, Head at St Pauls Nursery and Children’s Centre and Chair of the Early Years Heads group
Michele Farmer, Service Director - Early Help and Targeted Support, Bristol City Council
Paul Jacobs, Service Director – Education & Skills, Bristol City Council
Richard Lyle, Programme Director, Community & Partnerships/Deputy Operations Director
Toria Moore, VCS Advocate, Easton Families Project

In Attendance
Bonnie Curran, Strategic Planning, Bristol City Council
Chrissie Hardman, Head of Children's Health Services, Sirona Care & Health (on behalf of Jenny Theed)
Ann James, Head of Children in Care and Care Leavers, Bristol City Council (Item 4)
Inge Shepherd, Programme Manager Children and Maternity Commissioning Bristol Clinical Commissioning Group (Item 4)
Stuart Pattison, Crime and Substance Misuse Services, Bristol City Council (Item 5)
Carol Watson, Head of Service, Birth - 25 Integrated Service for Disabled Children and Young Adults, Bristol City Council (Item 6)
Annette Jones, Head of Special Education and Access, Bristol City Council (Item 6)

Apologies
Lesley Woakes, Head of Primary Care & Public Health, NHS England
Kirsty Alexander, GP Representative and Clinical Commisioning Lead for Maternity, Children & Young Peoples Services, CCG (Co Chair)
Jenny Theed, Director of Nursing & Operations, Sirona Care & Health (CIC)
Paul Bull, Headteacher, May Park Primary, member of Primary Heads Association Bristol
Dom Wood, VCS Advocate, 1625 Independent People
Netta Meadows, Service Director – Strategic Commissioning, Bristol City Council
Marilyn Harrison, Assistant Chief Officer, Bristol and South Gloucestershire LDU Cluster

1. Welcome & Apologies
Apologies noted.

2. **Minutes and Matters Arising**  
The minutes of the meeting of 12th January were confirmed as accurate. Actions complete with the exception of those included in the appended action record.

3. **Declarations of Interest**  
There were no declarations of interest.

4. **Corporate Parenting Strategy**  
The Children and Families Partnership Board are the lead for two specific objectives in the Corporate Parenting Strategy. Ann James and Inge Shepherd updated the Board on progress and challenges relating to these.

**Objective 1: Support more children to live safely with their family and reduce the need to be cared for by intervening early**

Ann reported that the number of children in care remains at around 700 but accounting for the rising child population, there is a slight reduction per 10,000 people. 50% care applications result in return home.

There is growing complexity in cases, a greater turnover in child in care population and in teenage entrants to care – particularly 16/17 year olds, and an increase in unaccompanied children and young people.

There are reducing resources across the system but work is ongoing to improve systemic working so that no one ‘falls between the gaps’ and there are good examples of innovation (e.g, Turnaround Project, Pause project, new arrangements for teenagers in need of accommodation and support).

Prevention and early intervention is also being supported by improvements in the use of data and predictive analytics to target the right children and families at the earliest stage and the important role of schools, communities and voluntary sector is key to this.

**Objective 9: Improve the health and wellbeing of children in care and care leavers, and provide services of a high standard to support their needs**

Continued focus on improvement in health assessments is required, no improvement in the figures has been reported and Bristol remains below the national average. This is also the case with dental checks.

Between November 2016 - February 2017, Looked After Children Health Services in Bristol reviewed each step of the process

- Administrative
- Technological
- Nursing Roles
- Medical Support & Systems
- Adoption Services

Root Cause Analysis in December and January has enabled the barriers to be identified and improvement actions have been agreed. These were shared with the Board.

Bristol is above national and statistical neighbours for Strengths and Difficulties questionannaire completion and for immunisations.
The Board discussed the role of the wider partnership in supporting these improvements, and Ann James agreed to meet with VCS and Secondary School Board members to identify specific actions.

Ann and Inge reported that they expect to see an improvement in the health assessment data by the end of the quarter and improvement of 5% each quarter thereafter. The Corporate Parenting Panel will be scrutinising the data.

The Board requested an update to the Board in July, via the Joint Health Outcomes Challenge Group.

5. Partner Updates

5.1. Avon and Somerset Police

Jon Reilly updated the Board on reorganisation of local policing services. He explained that the overarching strategy remains the same and that the detail is currently being consulted on with those affected, so is also subject to change. The reorganisation applies a principle of ‘borderless’ resourcing – so that resource can more effectively flow to the areas of need.

As a consequence of the changes Jon will be leaving the Partnership Board, and will be replaced by Supt Andy Bennett. The Board thanked Jon for his contribution to the partnership and significant developments in early intervention. Jon noted how it had been helpful to his role to have been part of the conversation over the years.

5.2. Joint Community Safety Plan

The Safer Bristol Partnership and the Office of the Police and Crime Commissioner (Avon and Somerset) have committed to align plans and priorities to create a joint ‘Bristol Plan’. Four priorities proposed are:

- Priority 1 – Protect the most vulnerable from harm
- Priority 2 – Strengthening Priority / Local Neighbourhoods (resources in the right place at the right time)
- Priority 3 – Tackling inequality - throughout all the Partnership delivers
- Priority 4 – Working together effectively – ‘make every contact count’

There is good linkage with the CFPB strategy priority ‘Safe and Inclusive Communities’ which includes a focus on

- Domestic and Sexual Violence
- Those involved in street conflict
- Restorative Practice

The Board asked about the degree to which the Joint Community Safety Plan would take a prevention and early intervention approach, and were assured that this was a core principle.

Safer Bristol Partnership are due to sign off the joint plan in May 2017. There is an ongoing commitment to explore joint commissioning and joint working opportunities. Once the Plan is agreed there will be more detailed work with the CFPB to agree joint activities to form part of the ‘Implementation Plan’ for the Strategy for Children, Young People and Families. The Safer Bristol Partnership welcome these links.

The Board discussed some of the specific issues for young people in relation to the priorities identified and noted potential links that could be made in the family services remodelling, predictive analytics and in further consideration of the changes to the YOT pooled budget.
6. **SEN and Disability**
Carol Watson and Annette Jones reported to the Board on SEND service developments. They highlighted improvements in relation to:
- Birth to 25 Collaboration
- Birth to 25 Integrated Service
- Co-production
- EHCP timeline and personalisation
- Redesign of the Local Offer
- Joint Commissioning

Partners have completed a ‘Deep Dive Self Evaluation’ which has informed the development of a new SEND improvement and development plan. This has been informed by the views of children, young people and parents and carers.

The Board were reminded of the context and their role in the Local Area Inspection which will examine how effective the Local Area is in identifying, assessing, meeting the needs and improving outcomes for children and young people with SEND. The “Local Area” includes all education settings, health, social care and wider partners including parent carer and young people.

The Board were asked to promote the use of Findability and stressed the importance of up to date and accurate information for parents/carers and young people.

The Board agreed that the Heath and Wellbeing Board should receive an update on progress and challenges

The Board’s Special School representative was very positive about the changes that have come with the EHCPs and shared his view that a lot of this has been attributable to the support that schools have been given from the SEN Team. This sentiment was echoed by the Early Years representative who referenced case studies that illustrate great partnership working and the benefits of the integrated SENCO officer that works in her Childrens Centre.

Carol Watson clarified that the intention is to have a name for the 0-25 service that means something for young people, and confirmed it did include children ‘pre birth’.

The Board agreed that in addition to the routine highlight report to the Board it would be helpful to receive a quarterly update from the SEND Challenge Group on progress against the Improvement and Development plan, highlighting particular areas that need support from the Board.

7. **Family Support and Childrens Centre Services**
Michele Farmer updated the Board on the remodelling of family support and children centre services. This is being developed in partnership with Children’s Centre Leaders and responds to a reduction of 1.5 million from the budget. Partners involved are looking at how they can better align resources and evolve a new model.

There is a Steering Group in place that will report to the Think Family Challenge Group. The process is in its early stages and will include consultation with all staff involved, and a managing change process.

8. **Bristol Contact for Children**
John Readman informed the Board of a proposal from Mayor Marvin Rees to develop a
Bristol ‘Contract for Children’.

The Board agreed that a working group should come together to explore the idea and agree what it should or shouldn’t be then share their thinking with the Board. Bonnie agreed to set up a working group meeting.

9. Highlight Reports
The Board noted the developments and recommendations in the highlight reports from the subgroups.

Any Other Business
All members were reminded to contact Bonnie or Michele regarding future agenda items.

Board members to note that the CFPB subgroups have been renamed as Challenge Groups.

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<tr>
<th>Agenda Item</th>
<th>Actions</th>
<th>Lead</th>
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<tr>
<td>4</td>
<td>4.1</td>
<td>Ann James to meet with Fiona Castle</td>
<td>Fiona Castle</td>
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<tr>
<td>4</td>
<td>4.2</td>
<td>Ann James to meet with Jon Angell</td>
<td>Jon Angell</td>
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<tr>
<td>4</td>
<td>4.3</td>
<td>Bonnie to schedule update for July meeting</td>
<td>Bonnie Curran</td>
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<tr>
<td>5</td>
<td>5.1</td>
<td>Bonnie Curran / Michele Farmer to work with Stuart Pattison / Peter Anderson to identify joint actions between the strategy implementation plan and Joint Community Safety Plan.</td>
<td>Michele Farmer</td>
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<tr>
<td>6</td>
<td>6.1</td>
<td>Carol Watson / Annette to update the Health and Wellbeing Board on progress and challenges.</td>
<td>Michele Farmer</td>
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<td>6</td>
<td>6.2</td>
<td>All Board members to promote the use of Findability <a href="http://www.findabilitybristol.org.uk/">http://www.findabilitybristol.org.uk/</a></td>
<td>All</td>
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<tr>
<td>6</td>
<td>6.3</td>
<td>Lucy Driver to share SEND case studies with Annette Jones</td>
<td>Lucy Driver</td>
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<td>6</td>
<td>6.4</td>
<td>Quarterly updates from the SEND Challenge Group to be scheduled.</td>
<td>Bonnie Curran</td>
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<td>8</td>
<td>8.1</td>
<td>Bonnie Curran to arrange working group meeting for Bristol Contract for Children – Lucy Driver, Jon Angell, Fiona Castle, David Hussey, Michele Farmer/Paul Jacobs.</td>
<td>Bonnie Curran</td>
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