Our Corporate Strategy – at a glance

**Our Vision**

We play a leading role in driving a city of hope and aspiration where everyone can share in its success.

**Our Themes**

In achieving this vision we have based our activities around four themes:

<table>
<thead>
<tr>
<th>Empowering and Caring:</th>
<th>Fair and Inclusive:</th>
<th>Well Connected:</th>
<th>Wellbeing:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work with partners to empower communities and individuals, increase independence and support those who need it. Give children the best possible start in life.</td>
<td>Improve economic and social equality, pursuing economic growth which includes everyone and making sure people have access to good quality learning, decent jobs and homes they can afford.</td>
<td>Take bold and innovative steps to make Bristol a joined up city, linking up people with jobs and with each other.</td>
<td>Create healthier and more resilient communities where life expectancy is not determined by wealth or background.</td>
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**Our Principles**

We develop people and places to improve outcomes, empower communities and reduce the need for council services.

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<th>Maximise opportunities to work with partners and other stakeholders locally, nationally and globally.</th>
<th>Focus on planned long-term outcomes not short-term fixes, prioritising early intervention and prevention.</th>
<th>Build city resilience, improving our ability to cope with environmental, economic or social 'shocks and stresses'.</th>
<th>Plan inclusively with everyone in mind, but with a particular focus on our children and their future.</th>
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<td>Contribute to safer communities, including zero-tolerance to abuse or crime based on gender, disability, race, age, religion or sexuality.</td>
<td>Use our assets wisely, generating a social and/or financial return. Raise money in a fair but business-like way.</td>
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**Our Values and Behaviours**

- **We are Dedicated**
  - We strive to make a difference
- **We are Curious**
  - We ask questions and explore possibilities
- **We show Respect**
  - We treat each other fairly
- **We take Ownership**
  - We accept personal accountability
- **We are Collaborative**
  - We come together to reach shared goals
### Our Key Commitments

#### Empowering and Caring:
- Give our children the best start in life by protecting and developing children’s centre services, being great corporate parents and protecting children from exploitation or harm.
- Reduce the overall level of homelessness and rough sleeping, with no-one needing to spend a ‘second night out’.
- Provide ‘help to help yourself’ and ‘help when you need it’ through a sustainable, safe and diverse system of social care and safeguarding provision, with a focus on early help and intervention.
- Prioritise community development and enable people to support their community.

#### Fair and Inclusive:
- Make sure that 2,000 new homes – 800 affordable – are built in Bristol each year by 2020.
- Improve educational outcomes and reduce educational inequality, whilst ensuring there are enough school places to meet demand and a transparent admissions process.
- Develop a diverse economy that offers opportunity to all and makes quality work experience and apprenticeships available to every young person.
- Help develop balanced communities which are inclusive and avoid negative impacts from gentrification.

#### Well Connected:
- Improve physical and geographical connectivity; tackling congestion and progressing towards a mass transit system.
- Make progress towards being the UK’s best digitally connected city.
- Reduce social and economic isolation and help connect people to people, people to jobs and people to opportunity.
- Work with cultural partners to involve citizens in the ‘Bristol’ story, giving everyone in the city a stake in our long-term strategies and sense of connection.

#### Wellbeing:
- Embed health in all our policies to improve physical & mental health and wellbeing, reducing inequalities and the demand for acute services.
- Keep Bristol on course to be run entirely on clean energy by 2050 whilst improving our environment to ensure people enjoy cleaner air, cleaner streets and access to parks and green spaces.
- Tackle food and fuel poverty.
- Keep Bristol a leading cultural city, helping make culture, sport and play accessible to all.

#### Our Obligations
These Key Commitments are not an exhaustive list of everything we will do. Indeed, much of our work is ‘business as usual’ meeting statutory and regulatory obligations which are set out in legislation.

Some of these are covered within our Key Commitments, but it can be taken as read that we’ll make sure that we meet all of our legal obligations. Others include, but aren’t limited to:

- Highway Maintenance; Road Network Management;
- Public Health Strategy; Public Sector Equality Duty;
- Planning; Licensing; Care Act 2014; Waste Collection;
- Environmental Health And Enforcement; Elections;
- Registrar Services; Coroner Services; Special Educational Needs;
- Harbour; Information and Advice; Emergency Planning;
- Homelessness; Trading Standards; Libraries (Core Service);
- Tax Collection; Land Charges; Community Safety;
- Landlord Services; Property Services

### Helping us achieve our priorities

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<tr>
<th>One City Plan:</th>
<th>The long-term city-wide plan for Bristol, created and owned by partners across the city. It guides our thinking around all key issues.</th>
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<td>Regional Devolution:</td>
<td>Working as a key member of the West of England Combined Authority to help shape how £900m of investment is spent to improve transport, provide jobs and strengthen adult education.</td>
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<td>Medium Term Financial Plan:</td>
<td>Providing us with a five-year forward look at the financial environment and the principles by which we can make good financial decisions.</td>
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<td>Health and Social Care Integration:</td>
<td>Working with our NHS partners to bring health and social care closer together and make the most of joint commissioning opportunities, with a bigger focus on prevention.</td>
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<tr>
<td>Business Infrastructure:</td>
<td>Working with back office services to identify what needs to change to be a more effective and efficient council.</td>
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<tr>
<td>Workforce Plan:</td>
<td>Sets out how the council will support our colleagues to be able to deliver for our citizens by developing their skills and careers as a model employer.</td>
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