

Revenue Budget 2011/2012 and Capital Programme

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CABINET MEMBERS

The Lord Mayor: Cllr Colin Smith

Cabinet March 2011

Leader of the Council: Cllr Barbara Janke

Deputy Leader and Cabinet Member for Culture, Sport and Capital Projects: Cllr Simon Cook

Cabinet Member for Efficiency and Value for Money: Cllr Dr Mark Wright

Cabinet Member for Care and Health: Cllr Dr Jon Rogers

Cabinet Member for Strategic Housing and Regeneration: Cllr Anthony Negus

Cabinet Member for Children and Young People: Cllr Clare Campion-Smith

Cabinet Member for Strategic Transport, Waste and Targeted Improvement: Cllr Gary Hopkins

Cabinet Member for Neighbourhoods: Cllr Bev Knott

Chief Executive: Jan Ormondroyd

Strategic Director: Corporate Services Will Godfrey

Service Director: Finance Peter Robinson

LEADER'S FOREWORD

This year has been tough for the public sector. Bristol, along with other major cities, has seen significant cuts to the funding it receives from central government. This year we had to find £28 million worth of savings.

Bristol residents were invited to give us their views. We used wordpress – a free open source website – to run a Budget Conversation where they could submit their own ideas as to how we could best save money. Around 6,000 people got involved and their responses culminated into a package of 70 separate suggestions which were taken forward as part of the budget process.

This budget plan protects the front-line services to the most vulnerable, and also copes with unavoidable cost pressure such as increasing the budget for children in care placements by £1.7 million (following growth in children taken into care after the Baby Peter case in London). It also freezes council tax, recognising the pressure on hard-pressed families. This will be the first time in 10 years that residents will not have an increase in their bills.

Major redundancies and cuts in front-line services were not proved inevitable in Bristol. By careful long-term planning from the moment in 2009 when it became clear that a new government would have to impose huge cutbacks, we have been able to protect services and keep redundancies - particularly, compulsory redundancies - to an absolute minimum.

The council continued to welcome apprentices this year. The scheme began in April 2009 as part of the council's recession action plan. Since then we have recruited 120 apprentices. Some have already gone on to a permanent or fixed term role, as well as other training opportunities within the council.

We need to recognise our economic strengths in the city. Bristol is home to over 17,500 businesses, and we are increasingly recognised both nationally and internationally for our creative and digital industries, and a thriving environmental technologies sector.

The strength of Bristol's economy is recognised nationally. A recent report by the Centre for Cities has identified Bristol as one of the best placed in the country to create jobs and drive economic recovery. Bristol remains the major city with the highest employment rate, at 74.2 percent, and of the major cities only Bristol has an employment rate above the UK average of 70.4 percent.

The significance of Bristol's contribution to future UK economic growth is highlighted by the fact that, outside of London, Bristol produced the highest level of private sector employment growth in England between 1998-2008 (Centre for Cities 2010), and the UK Competitiveness Index 2010 ranked Bristol as the most competitive English large city outside London.

We must remain competitive and work as effectively as possible to ensure this continues. When streamlining senior management posts, we created a new Service Director post that brings together the work of Green, Digital, Economic Development, and European areas. This role gives us a more focused approach in bidding for European funding, and will enable the council to work closely with business in the city to help deliver new jobs and create opportunities for innovation. Innovative projects, such as the hydrogen ferry project in the Harbour, are important in ensuring that we have a stake in a multi-billion pound industry that could bring vital private sector jobs to Bristol.

This success needs to be available for everyone, and we have continued to tackle digital exclusion:

- 1000 recycled council computers were made available to disadvantaged households and voluntary organisations. Over 500 applications from all parts of the city have been received so far. Of these 124 of the applicants are over 65 years old, 131 have a disability, 284 rate their IT skills as "low", and 136 have never been online.
- 60 free Wi-Fi hot spots have been created in the community, including the Centre for Deaf People, Libraries and 3 Sheltered Housing Schemes.
- Approximately 1000 people have attended computer drop-ins and training sessions, provided via agencies such as Knowle West Media Centre and Ashton Learning centre.

We have partners in the voluntary sector, in other public agencies, in business and all over the city, as well as outside. A formal agreement has recently been set up between Bristol, Swindon, and Cardiff, to work co-operatively across a range of economic activities, including digital and micro-electronics, creative and media, hydrogen economy, and transport. Working in clusters, such as these, helps attract major government and private investment.

If we work together we can continue to recover, and we can create a range of opportunities everyone can benefit from.

Barbara Janke
Leader of the Council

REVENUE BUDGET REPORT 2011/12

BACKGROUND AND THE BUDGET PROCESS

1. On 23 February 2010, the Council set the budget and council tax for 2010/11, the final year of the Medium Term Financial Plan (MTFP) covering the period 2008-11. A new was Plan adopted by the Cabinet on 25 March 2010, covering the period ending March 2013.
2. The Cabinet published detailed budget proposals for 2011/12 in early October. These proposals detailed how savings totalling £22m could be made in anticipation of significant reductions in the level of central funding announced by the new coalition government.
3. Following the government's Comprehensive Spending Review (CSR) announcement and confirmed by the grant settlement in December, the reduction in central funding , particularly the front loading into 2011/12, meant a larger reduction than was previously anticipated. This resulted in a requirement to save a further £6m in 2011/12.
4. Initial consultation was undertaken in the summer and, despite the delay in finalising the budget proposals due to the late notification of the grant settlement, further comments were invited from the public and other interested stakeholders. The majority of responses received followed the initial consultation. The proposals were also examined by the Resources Scrutiny Commission.

RECOMMENDED BUDGET

5. Having regard to consultation comments, the grant settlement, a limited number of unavoidable cost pressures and revised assessments of available resources, the Cabinet on 27 January 2011 resolved to recommend to Council the budget summarised below:

	£m
Original budget 2010/11	393.1
Inflation, including pensions	3.4
Growth - unavoidable cost pressures	6.0
Efficiency improvements and other savings	-30.1
Other net adjustments	-4.9
	<hr/> 367.5 <hr/>

6. As well as the substantial savings, the proposed budget includes the following growth items:
 - Children in care placements £1.7m
 - Supporting People, to meet continued contractual commitments£1.0m
 - Direct payments, funding for existing care packages £1.6m
 - Capital financing costs, in line with programmed commitments£1.0m
 - Elections improvement project £0.2m

RESOURCES

7. Formula grant - the government published the provisional grant settlement in December 2010, and the final settlement of £185.2m for 2011/12 was confirmed in January 2011. After allowing for a number of specific grants and funding previously paid through the Area Based Grant rolling into the general grant, Bristol's grant entitlement reduced by 10.8%. This is just below the national average reduction (11%).
8. The settlement also confirmed a number of changes in respect of specific grants. The overall number of individual grants (including the Area Based Grant) was reduced. The published allocations for each of the remaining 'core' revenue grants provides funding for expenditure totalling £299m in 2011/12, and is additional to the approved budget, net of the use of reserves, of £367m. The reduction in the overall number of grants has largely been achieved by the movement of grants into the Formula Grant and the new Early Intervention Grant.
9. Reserves and balances - under the 2003 Local Government Act, the Council's Statutory Financial Officer (S151 Officer) is required to make a statement to council on the adequacy of reserves.

The Council's policy is to maintain a target working balance of £6m. The S151 Officer's comments on the level of this balance are set out at the end of this report.

The overall level of the general fund balances has been reviewed. The opening balance at the start of the year was £8.9m, £2.9m above the target working balance of £6m. Of the £2.9m, £0.7m was allocated to the 2010/11 budget and the remainder added to the reserve earmarked for restructuring costs, in anticipation of the changes necessary to deliver future budget savings.

REVENUE BUDGET REPORT 2011/12

Earmarked reserves have been created to deal with specific issues and if used for other purposes must be replaced at some point. The creation of new earmarked reserves is dependant upon the Council's budgetary position at the year end and the approval of the S151 Officer.

10. Collection fund - the balance on the collection fund has also been reviewed. A deficit is projected for 31 March 2011 of which the Council's share is £1.45m. In addition, an adjustment of £0.76m in respect of an increased deficit at 31 March 2010 also needs to be recovered. The overall deficit reflects reductions in the number of single adult discount claims and an increase in the number of exemptions due to student occupied property and empty property.

Recovery of the overall deficit will be met from one-off resources set aside for such a shortfall, and therefore will not impact on the level of the council tax in 2011/12.

COUNCIL TAX

11. The tax base for 2011/12 has been set at 134,386 (band D) properties, an increase 0.3% over the 2010/11 tax base. This figure reflects:

- * the valuation list as at October 2010 and a prudent estimate of properties expected to be completed and occupied in the period to March 2012;
- * estimated exemptions, reductions and discounts;
- * a collection rate of 98.5%, allowing for write-offs and other adjustments to the debit (e.g. retrospective exemptions and discounts).

The increase is primarily the result of the construction of new property. The percentage increase is lower than in previous years due to a combination of factors which include a slowdown in new construction and an overall increase in exempt properties. The actual collection rate in 2010/11 is on target and although the collection rate remains unchanged for 2011/12, there is a risk that the current economic situation will impact on future collection rates.

12. The recommended band D council tax for council services is £1,338.95, unchanged from that set for 2010/11.

	£m
Revenue Budget, net of the use of reserves	367.5
Collection fund deficit	2.2
Formula grant	-185.3
Council tax freeze grant	-4.5
	<hr/>
To be raised through council tax	179.9

The freeze in the level of the council tax is possible because the government will provide funding for authorities who would otherwise be increasing council tax by 2.5%. The Police and Fire Authorities also agreed unchanged council tax requirements on this basis. The overall band D council tax is therefore unchanged from 2010/11.

MEDIUM TERM FINANCIAL PLAN (MTFP)

13. As indicated above the MTFP covers the period to March 2013. This was adopted prior to the CSR and the two year grant settlement. The settlement indicated a further reduction in grant for 2012/13 of 7.1%, which is higher than projected in the MTFP. This has the effect of increasing the cumulative savings required by March 2013 to £49m. Based on the CSR figures, the savings required by 2014/15 will be of the order of £70m. Delivering savings on this scale will require a fundamental rethink of the way in which the Council carries out its business. The savings are projected as follows:

	Savings proposals 2011/12	Savings for 2012/13	Savings required by 2014/15
	£m	£m	£m
Annual Savings	-28.0	-21.0	-21.0
Cumulative Savings	-28.0	-49.0	-70.0

PERSONNEL IMPLICATIONS

14. The savings included in the approved budget include planned efficiency savings and restructurings. It is estimated that these will result in a reduction in staff numbers of around 340, of which 180 are likely to come through vacancies, redeployment and natural wastage. Of the remaining potential redundancies, it is hoped that most of these will be on a voluntary basis. Severance costs will be met from a reserve, earmarked for restructuring costs.

REVENUE BUDGET REPORT 2011/12

RISK ASSESSMENT

15. The most substantial risks have been assessed in the budget process, and reasonable provision/mitigation has been made.

Substantial council-wide budget reductions

totalling in excess of £28m have been identified within the approved budget. This is an unprecedented level of reductions - equivalent to 7% of the council's net spending. Change programmes, delivery plans and, crucially, budgets will need to be closely monitored during the year to ensure that reductions are being delivered.

Economic conditions

continue to have a direct impact on a number of income (local land charges and the commercial property estate) and expenditure (benefits, homelessness) budgets. The budget reflects prudent assumptions around the continuing impact of the economic situation.

Housing benefits

the approved budget includes funding to meet the current level of de-regulated tenancies, but not further increases in the level of these claims.

Health and Social Care

the plans for the HSC budget will require particularly careful management, especially in terms of the deliverability of the efficiency savings amounting to £10m and also the issues around the demand for placements (see below).

Social care placements

(numbers and unit costs) for both adult and childrens services. The current trend in childrens care placements has resulted in a major budget pressure in 2010/11 and provision has been made in the budget for 2011/12 to meet this. Plans to reduce the number of external placements by increasing in-house fostering will be closely monitored during the year as well as numbers in childrens placements.

Inflationary pressures on contract and energy costs

the approved budget includes provision for inflation for the more significant contracts, eg the waste and public transport contracts. Additional provision has also been made against increases in energy contracts due for renewal during the year.

Corporate budgets

prudent assumptions have been made about interest rates, cash flow, price increases on major contracts, council tax (and other income) collection rates and the council tax base.

The budget includes a working balance of £6m, to cover the eventuality that overall spending exceeds the budget.

Financial and performance monitoring will prioritise the identified risk areas.

COMMENTS OF THE SECTION 151 OFFICER

16. The Local Government Act 2003 requires the Section 151 Officer to report on the robustness of the estimates made for the purposes of setting the budget and the adequacy of the proposed financial reserves. The Section 151 Officer's comments are as follows:

- Strategic Directors and Service Directors have prepared the budget proposals and are, therefore, aware of what is and is not provided for within their budgets.
- Financial Regulations require that no expenditure should take place without a budget being identified, and, if directorates are unable to meet items from within their overall budgets, then Cabinet approval must be sought prior to committing expenditure.
- Strategic Directors and Service Directors are, through the Council's Performance Management and Development Scheme, accountable for their spending relative to budget.

Nonetheless, there are risks and pressures on the Council's finances. The principal risks are identified in paragraph 15, and these areas will have to be carefully managed.

- The Council's working balance, at £6m, represents approximately 2% of net turnover. Other balances and reserves are allocated for particular purposes and, like the working balance, if they had to be drawn on to balance the revenue account, they would need to be replenished in the following year. However, the working balance does provide a short term financial cushion should the risks and pressures prove otherwise unmanageable.
- Since local government reorganisation, the Council has never had to draw on the working balance, and overall spending in 2010/11 is on target to be within available resources. Having regard to the risks, it is my view that the level of the working balance is adequate, but strong service and financial management arrangements need to be maintained to ensure that this remains the case. Financial monitoring in 2011/12 will prioritise the identified risk areas.

SUMMARY OF NET REVENUE BUDGET AND OTHER EXPENDITURE 2011/12

Directorate	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Children and Young People's Services	80,973	595	0	(9,549)	72,019	12,925	84,944
City Development	42,094	985	37	(1,554)	41,562	2,393	43,955
Corporate Services	4,704	482	142	(3,697)	1,631	655	2,286
Deputy Chief Executive	13,132	156	(143)	474	13,619	10	13,629
Health and Social Care	153,219	1,863	0	(10,771)	144,311	1,086	145,397
Neighbourhoods	77,936	1,012	(36)	(5,766)	73,146	5,597	78,743
Other budgets:	372,058	5,093	0	(30,863)	346,288	22,666	368,954
Unapportionable Central Overheads	2,640	70	-	-	2,710	-	2,710
Capital:							
Net capital financing/dividends	12,399	-	-	1,500	13,899	(22,668)	(8,769)
RCCO	5,180	-	-	(1,000)	4,180	-	4,180
Levies (including Downs)	1,060	38	-	-	1,098	2	1,100
Contingency and Provisions	(31)	-	-	2,873	2,842	-	2,842
	393,306	5,201	0	(27,490)	371,017	0	371,017
Less transfer from reserves and balances					(3,525)		(3,525)
Budget 2011/12					367,492		367,492
Revenue Support Grant					(43,739)		(43,739)
Council Tax Freeze Grant					(4,524)		(4,524)
Redistributed Non-Domestic Rates					(141,503)		(141,503)
Collection Fund Deficit					2,210		2,210
Amount to be met by Council Tax payers					179,936		179,936

NOTES

1. Uplift for inflation

Column 2 includes an uplift to cover increased costs arising from the indexation of major contracts expected in 2011/12, together with the committed increase in employer pension contributions following the valuation of the Avon Pension Fund at March 2010.

2. Other Variations

This column includes and reductions and some limited growth in service spending in line with the Medium Term Financial Plan and corporate priorities. It also includes reductions in some specific grants and adjustments where funding has transferred into Formula Grant.

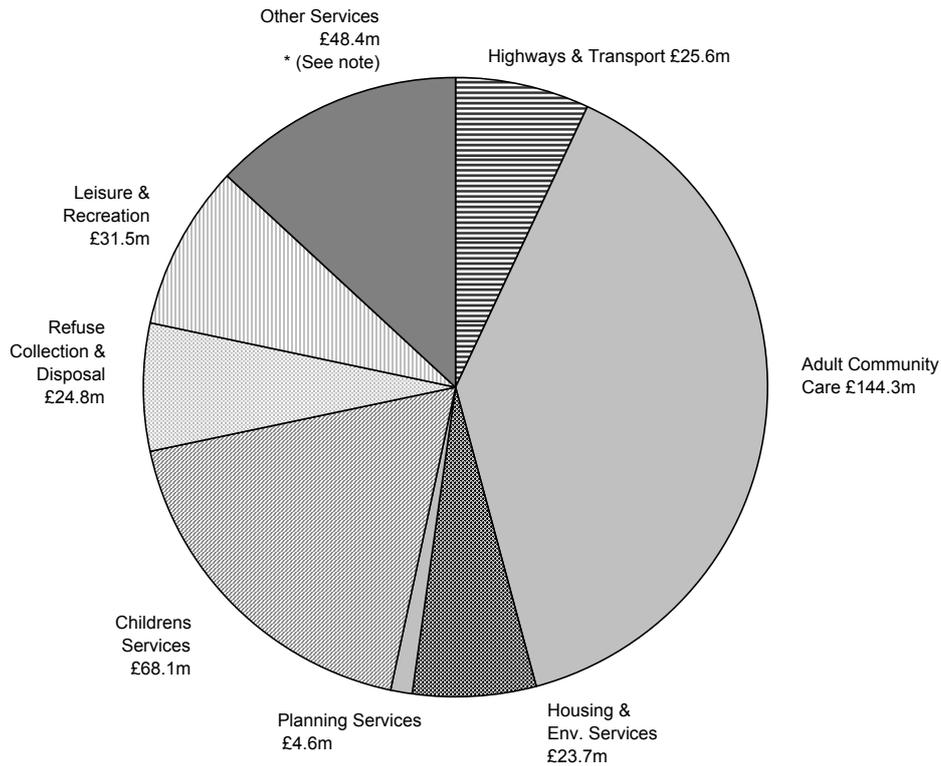
3. Contingency and Provisions

The contingency is to meet unforeseen cost increases during 2011/12 for General Fund accounts in the event that the provision made in budgets is inadequate. Separate provision has been made in the Housing Revenue Account.

The budgeted sum for provisions comprises amounts for a number of specific items, including redeployment, additional costs due to demographic growth, equal pay claims and a general provision for unforeseen items.

BRISTOL GENERAL FUND BUDGET 2011/12

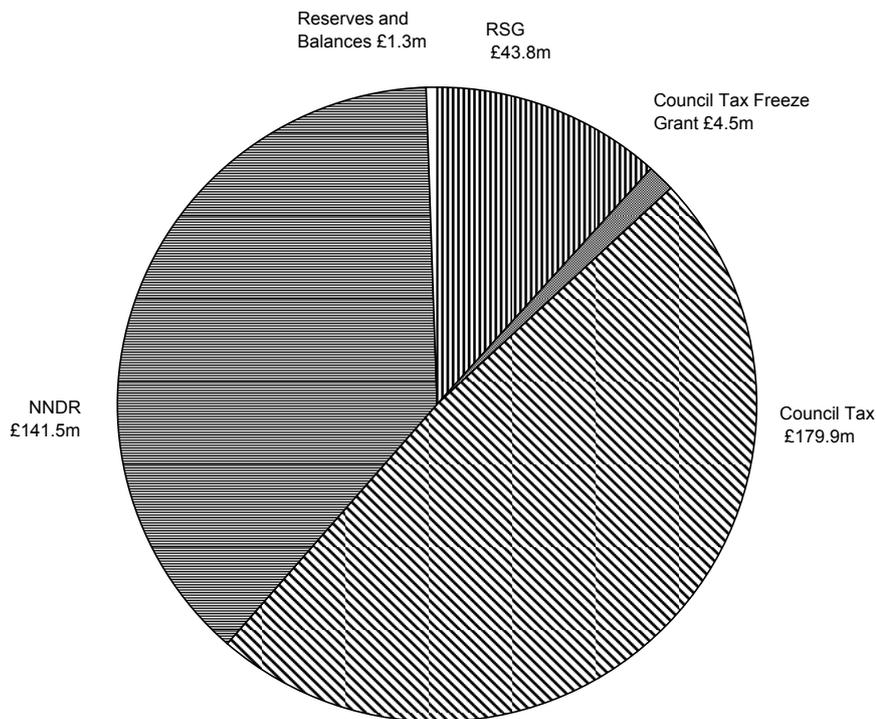
REVENUE SPENDING £371.0M



* Includes Local Taxation Administration (£3.2m); Contingency for Inflation and Provisions (£2.8m); Community Development and Regeneration (£6.1m); Crime and Drugs/YOT (£7.2m); Capital Financing (£18.5m); Unapportionable Central Overheads (£2.7m); Corporate and Democratic Core (£7.2m); Commercial Property Services (Cr£8.8m), and Other Non-Service and Central Support Costs (£9.5m).

Note: Capital charges are not allocated to service headings in the above diagram.

FINANCED BY: -



GENERAL INFORMATION

Area of City **11,033 hectares**

Population (Office of National Statistics estimate at 30 June 2009) **433,100**

Population Density **39.25 per hectare**

External Debt 1 April 2011 (Estimated)	£		
City Council Purposes		267,928,356	
Bristol Share of former County Council debt		33,343,510	
Other UA's Share of former County Council debt		58,392,158	
			£359,664,024

External Debt per Head of Population **£830.44**

Rating Information	Rate in £
Standard National Non - Domestic (Business) Rate	43.30p
Small Business National Non - Domestic Rate	42.60p
Bristol Waterworks Company	87.82p
Wessex Water Plc	132.46p

Council Tax Information

Estimated amount collectable from taxpayers 2011/2012 **£179,936,000**

Taxbase **134,386**

Council Tax for each valuation band

Band	Ratio	Bristol City Council £	Avon & Som. Police £	Avon Fire Brigade £	Total £
A	6/9	892.63	112.02	40.25	1,044.90
B	7/9	1,041.41	130.69	46.96	1,219.06
C	8/9	1,190.18	149.36	53.67	1,393.21
D	9/9	1,338.95	168.03	60.38	1,567.36
E	11/9	1,636.49	205.37	73.80	1,915.66
F	13/9	1,934.04	242.71	87.22	2,263.97
G	15/9	2,231.58	280.05	100.63	2,612.26
H	18/9	2,677.90	336.06	120.76	3,134.72

REVENUE BUDGET 2011/12
CHILDREN & YOUNG PEOPLE'S SERVICES

Activity	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Individual Schools Budget	180,560				180,560	12,093	192,653
Director's Office	346	1		(3)	344		344
Making the Changes Programme	0			(738)	(738)		(738)
TOTAL - Director's Office	346	1	0	(741)	(394)	0	(394)
Safeguarding & Specialist Support							
Children in Care	2,113	10		(5)	2,118		2,118
Corporate Parenting	7,916	51		(78)	7,889	20	7,909
Locality Teams	8,554	64		(113)	8,505	32	8,537
Welfare	711	6		(101)	616		616
Peripatetic / Child & Family Support	1,210	13		(2)	1,221	3	1,224
Safeguarding Commissioning	16,209	186		199	16,594		16,594
Secure	240				240		240
Parent and Baby Management & Support	185				185		185
Management & Support	4,114	14		(260)	3,868		3,868
Complex Needs, SEN & Statements	10,676	28		(100)	10,604	25	10,629
Training	292	2		(160)	134		134
TOTAL - Safeguarding & Specialist Support	52,220	374	0	(620)	51,974	80	52,054
Learning, Achievement & Schools							
Programme Director	329	1			330		330
Inclusion in Learning	6,028	9		(423)	5,614	199	5,813
Early Years	8,131	1			8,132	421	8,553
School Leadership & Governance	302	3		(8)	297	4	301
Primary	2,791	11		(264)	2,538	15	2,553
Secondary	1,647	7		(939)	715	10	725
TOTAL - Learning, Achievement & Schools	19,228	32	0	(1,634)	17,626	649	18,275
Education Strategy & Targeted Support							
Programme Director	660	2		(439)	223		223
Learning Partnerships	467	2		(255)	214	7	221
Communities & Adult Skills	137	6		(1)	142	34	176
Capital Assets & Access	9,109	99		(700)	8,508		8,508
Youth, Play & Outdoor Education	5,642	21		(1,129)	4,534	62	4,596
Connexions	2,765			(2,744)	21		21
TOTAL - Education Strategy & Targeted Support	18,780	130	0	(5,268)	13,642	103	13,745
Finance & Central Budgets							
Early Intervention Grant	0			1,000	1,000		1,000
Pensions, Severance and other central budgets	7,651	33		(584)	7,100		7,100
Central Support Service Charges	6,361	5		(1)	6,365		6,365
TOTAL - Finance & Central Budgets	14,012	38	0	415	14,465	0	14,465
Performance, Policy & Partnerships							
Children's Trust & Commissioning/Health Partnership	4,098	16		(1,695)	2,419		2,419
Integrated Workforce	31				31		31
Performance	659	4		(6)	657		657
TOTAL - Performance, Policy & Partnerships	4,788	20	0	(1,701)	3,107	0	3,107
Funding							
Dedicated Schools Grant/ LSC	(208,961)				(208,961)		(208,961)
Directorate Total	80,973	595	0	(9,549)	72,019	12,925	84,944

Analysis of Non-Devolved Central Charges

	£'000
Financial Management	929
Property Services	746
HR	1,284
Information Technology	2,484
	<hr/> 5,443 <hr/>

Note: These charges represent 1.57% of the department's gross expenditure budget of £345,735,000.

Analysis of Other Variations

	£'000
Approved Growth and Reductions (see detail on following pages)	(3,689)
Removal of ABG	(7,059)
Mitigation of Early Intervention Grant	1,000
Adjustment to Admin Buildings	199
	<hr/> (9,549) <hr/>

APPROVED GROWTH/REDUCTIONS

CHILDREN & YOUNG PEOPLE'S SERVICES

Approved Change	Service Delivery Implications	2011/12 Change from 2010/11 £000
Education Strategy & Targeted Support Savings		
Remove Subsidy to services trading with schools. Increase income from schools through charging for non-statutory services	Tighter business approach to services with no impact on quality	(139)
Secure savings in 14-19 delivery, subject to review and consolidation of functions transferring from the LSC	None	(70)
Delete Business Partnership post	None- work to be undertaken by ABLAZE and others.	(63)
Reduce capital and facilities team to reflect completion of BSF programme and reduction in capital programme. These are the two posts for which additional funding was provided in 2009/10 to support the primary review	None	(100)
Closure of the Student Finance Team following completion of the transfer of responsibility for assessing eligibility for student loans to the Student Loan Company	None	(248)
More efficient transport procurement and fewer pupils travelling. This is aligned to the changed methodology of funding schools for high incidence, low cost pupils with special educational needs without the requirement of a formal Statement	None	(260)
Bristol Youth Links review of in-house and commissioned services for young people	Funding for Connexions has already been reduced because of the DfE decision to cut the Area Based Grant. We will minimise the impact on vulnerable children.	(234)
Total Savings		(1,114)
Performance, Policy & Partnerships Savings		
Cease further elements of early intervention work	It is expected that savings will be delivered through more effectiveness following completion of the review and with the potential removal of ring- fencing on some grants	(275)
Total Savings		(275)
Safeguarding & Specialist Services Growth		
Increase in placements budget for children in care placed with independent fostering agencies to reflect existing cost pressures		1,700
Total Growth		1,700
Savings		
Realign Welfare Service to focus on core statutory functions. Offer other activities as a traded service to schools	Schools will have more responsibility for managing attendance	(100)
Reduction in management posts	No impact on front-line services	(130)
Further reduce unit costs of children in care and SEN Placements through strengthened commissioning arrangements	Improved value for money	(500)
Invest to save - Growth of in-house fostering services to reduce use of external placements. For 2011/12 this is net of savings from increased use of in-housed foster carers	The average annual saving by using in-house rather than independent fostering is £25k per place	(500)
- Reduce numbers of children in care by sustaining current investment in children on the edge of care		(500)
Community Care Team Disabled Children - funding being provided through Early Intervention Grant for realigned service	Personal choice giving rise to increased number of direct payments	(100)

APPROVED GROWTH/REDUCTIONS

CHILDREN & YOUNG PEOPLE'S SERVICES

Approved Change	Service Delivery Implications	2011/12 Change from 2010/11 £000
Carers Grant - reduction of funding due to mainstreaming of activity		(80)
Safeguarding in Schools - funding for post from general fund to be ended - to be included for consideration of funding from DSG		(30)
Reductions in payments to external projects		(110)
Total Savings		(2,050)
Learning, Achievement & Schools Savings		
Use of the Dedicated Schools Grant - Transfer costs of 1 fte Improvement Officer to the 'School Improvement Fund'	No impact on service delivery but reduces funds available to allocate to schools	(65)
Transfer grants to BME Voluntary organisations to budget to raise BME attainment. The Schools Forum agreed to contribute £450k from the DSG for 'Supplementary Schools' in order to raise BME attainment		(50)
Secure efficiency savings in central DSG funded services in light of the revised role of the LA with schools outlined in the recent White Paper and the ensuing reduction in funding from central government. Switch essential posts to the DSG with Schools Forum approval.	From April 2011 the LA has a reduced role to support schools to raise attainment. On 8th February the Schools Forum will be consulted about funding posts deemed essential through the DSG.	(200)
Reduce the Educational Psychology Team to reflect the reduced workload arising from the revised methodology of delegating SEN funding to schools without the need for a statement	None	(60)
Delete Inclusion Officer post	None	(45)
Complete cessation of Primary and Secondary National Strategies support team	DfE policy decision	(33)
Total Savings		(453)
General Savings		
Review of CYPS-wide policy / performance / project / development and commissioning posts	Service efficiencies in light of government policy decisions.	(100)
Service alignment of Behaviour Services to eliminate duplication		(60)
Additional Savings through the admin review	None	(125)
Strategic reassessment of requirements of CYPS ('Making the Changes' programme) in light of legislative and national policy changes to role of LA. This includes the expectation that schools take greater responsibility for school improvement. Savings predominantly achieved through reductions and efficiencies in strategic, commissioning and back-office functions.	Improved efficiency of customer contact; may be some impact on discretionary service delivery.	(602)
Reduction in management costs through 'Making the Changes' programme. Part-year effect from 2011		(150)
Severance Budget for School Staff. Reduced cost due to a policy change some years ago.	None	(250)
Commissioning and procurement savings		(210)
Total Savings		(1,497)
DIRECTORATE TOTAL		(3,689)

REVENUE BUDGET 2011/12

CITY DEVELOPMENT

Activity	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Major Projects							
Sustainable Projects	93	1		(5)	89		89
Building Practice / EMU	0			(95)	(95)		(95)
Docks	1,166	8	(6)	(95)	1,073	215	1,288
Major Projects Team - Transport	(97)	2			(95)		(95)
Total Major Projects	1,162	11	(6)	(195)	972	215	1,187
Economy, Green & Digital Futures							
Regeneration	2,282	9	(79)	(515)	1,697		1,697
Sustainable City Group	747	5	(2)	(89)	661	8	669
Digital 20:20	900	1		(20)	881		881
International	154				154		154
Total Economy, Green & Digital Futures	4,083	15	(81)	(624)	3,393	8	3,401
Planning & Sustainable Development							
Development Management	179	30	(9)		200		200
Strategic Planning	655	5	(3)	(73)	584		584
City Design Group	858	8	(2)	(93)	771		771
Total Planning & Sustainable Development	1,692	43	(14)	(166)	1,555	0	1,555
Transport							
Engineering	8,633	569	(124)	(623)	8,455	1,355	9,810
Traffic	2,808	22	(4)	(14)	2,812		2,812
City Transport	1,204	9	(3)	(5)	1,205		1,205
Passenger Services	(205)	162	(5)	(25)	(73)		(73)
Parking	(3,951)	79	(15)	(495)	(4,382)	76	(4,306)
Passenger Transport	11,411	16	(5)	1,267	12,689	31	12,720
Total Transport	19,900	857	(156)	105	20,706	1,462	22,168
Support Services & Other Accounts							
Directors Account / Support Services	10,272	30	318	(284)	10,336		10,336
Museums, Galleries & Archives	2,894	22	(17)	(190)	2,709	309	3,018
Legacy Commission	259			(120)	139		139
Colston Hall	878	7	(7)		878	399	1,277
Arts Grants	954			(80)	874		874
Total Support Services	15,257	59	294	(674)	14,936	708	15,644
Directorate Total	42,094	985	37	(1,554)	41,562	2,393	43,955

Analysis of Non-Devolved Central Charges

The above budgets include charges on a gross expenditure basis for Central Services as set out below:-

	£000
Financial Management	1,876
Mail Services	61
Property Services	480
HR	1,145
ICS	490
Equalities	53
Communications & Marketing	720
ICT	2,046
	<hr/> 6,871 <hr/>

Note: These charges represent 8.7% of the City Development directorate's estimated gross expenditure of £79,156,000.

Analysis of Other Variations

	£000
Adjustment to Admin Buildings account	(229)
Area based grant adjustment - Surface Water Management Plans	(80)
Adjustment to concessionary fares budget to reflect grant funding changes	1,915
Approved Growth and Reductions (see detail on following pages)	(3,160)
	<hr/> (1,554) <hr/>

APPROVED GROWTH/REDUCTIONS

CITY DEVELOPMENT

Approved Changes	Service Delivery Implications	2011/12 Change from 2010/11 £000
<p>Planning & Sustainable Development Rationalise non statutory functions</p> <p>Savings on consumable expenditure</p>	<p>Refocused activity in city design, sustainable city and strategic planning, taking full advantage of neighbourhood planning and local conservation activity and undertaking work through partnerships.</p> <p>None</p>	<p>(230)</p> <p>(20)</p>
Sub-Total		(250)
<p>Transport Review of Parking Strategy, charges and exploitation of new technology</p> <p>Market Testing Parking Enforcement and Engineering Consultancy</p> <p>Transfer of Parking Services / Concessionary Fares transactional activities to Call Centre</p> <p>Rationalise non-statutory Traffic and Highways</p> <p>Rationalise non-statutory passenger transport contracts and negotiate improved deals for users</p> <p>Street lighting energy reduction</p> <p>Highways maintenance service</p> <p>Savings on supplies expenditure</p>	<p>None - Improved enforcement e.g. bus lanes</p> <p>None - Reduced costs in line with benchmark providers, quality maintained.</p> <p>None</p> <p>Re-organised Traffic and Highway services to better focus on the Neighbourhoods agenda.</p> <p>Procure new integrated Passenger Transport contracts from September 2011</p> <p>Taking advantage of street lighting dimming and other lighting efficiencies where appropriate</p> <p>Re-prioritisation of medium term repairs.</p> <p>None</p>	<p>(400)</p> <p>(150)</p> <p>(75)</p> <p>(100)</p> <p>(600)</p> <p>(60)</p> <p>(200)</p> <p>(140)</p>
Sub-Total		(1,725)
<p>Economic & Cultural Development Reduction in arts provider project support grant</p> <p>Rationalise Economic Development and Regeneration Team</p> <p>Trusts and commercialising Culture (non-staff saving)</p> <p>Savings on procurement</p>	<p>Concentration on Arts support through Key Arts Providers</p> <p>Re-prioritisation and focussing of Economic Development and Regeneration Services in the context of the new Futures group and Local Enterprise Partnership</p> <p>Take advantage of Trust opportunities at Colston Hall and a more commercial approach to asset leasing and on-site opportunities (eg catering)</p> <p>None</p>	<p>(80)</p> <p>(300)</p> <p>(150)</p> <p>(60)</p>
Sub-Total		(590)
<p>Major Projects Market Testing Building Practice and part of Docks</p> <p>Savings on consumable expenditure</p> <p>West of England links (cross - directorate)</p>	<p>None - reduced costs in line with benchmark providers, quality maintained.</p> <p>None</p> <p>None</p>	<p>(150)</p> <p>(40)</p> <p>(100)</p>
Sub-Total		(290)
<p>Business Support Merger of business support function</p> <p>Other Legacy</p> <p>Partnerships, procurement and commissioning savings</p>	<p>None</p> <p>New activity building on strengths of initial 3 year project.</p> <p>Review of commissioned activity leading to focus on key outcomes.</p>	<p>(55)</p> <p>(120)</p> <p>(130)</p>
Sub-Total		(250)
DIRECTORATE TOTAL		(3,160)

REVENUE BUDGET 2011/12
CORPORATE SERVICES

Activity	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Strategic Director: Corporate Services							
Strategic Director: Corporate Services	224	1		1	226		226
Procurement	1,842	11		(67)	1,786		1,786
	2,066	12	0	(66)	2,012	0	2,012
Less recharged to other Services and Departments	(1,226)	(1)	(315)	(1)	(1,543)		(1,543)
Other Income	(617)	0	315	0	(302)		(302)
Budget net of recharges	223	11	0	(67)	167	0	167
Strategic HR and Shared Transactional Services							0
Service Director: Strategic HR & STS	121	1		(1)	121		121
Strategic and STS HR	7,915	38		(455)	7,498		7,498
Shared Transactional Service Centre (Agency)	542			0	542		542
Shared Transactional Service Centre (Finance)	2,404	21		(290)	2,135		2,135
Facilities Management	7,599	50	70	(406)	7,313		7,313
Fleet	6,519	15		(90)	6,444	1	6,445
Cleaning	3,190	49		(294)	2,945		2,945
Admin Buildings	9,554	0	75	85	9,714		9,714
	37,844	174	145	(1,451)	36,712	1	36,713
Less recharged to other Services and Departments	(35,134)	(77)	0	1,373	(33,838)		(33,838)
Other Income	(2,760)	0	0	(29)	(2,789)		(2,789)
Budget net of recharges	(50)	97	145	(107)	85	1	86
Information & Communication Technology							
Service Director: I&CT	87	1		102	190		190
Supplier Management	94	0		(1)	93		93
Major Projects team	502	3		17	522		522
Enterprise Architecture	630	3		(2)	631		631
Information Management	1,327	7		(7)	1,327		1,327
Business Partnership	151	1		(1)	151		151
I&CT Service Delivery	15,329	146		(1,026)	14,449		14,449
	18,120	161	0	(918)	17,363	0	17,363
Less recharged to other Services and Departments	(18,408)	(161)	0	918	(17,651)		(17,651)
Budget net of recharges	(288)	0	0	0	(288)	0	(288)
Finance							
Service Director - Finance	148	1		(5)	144		144
Directorate Finance Teams	7,142	36	(197)	(416)	6,565	0	6,565
Corporate Property	2,799	15		(341)	2,473		2,473
Internal Audit	1,811	10		(121)	1,700		1,700
Performance and Improvement Team	417	2		(104)	315		315
	12,317	64	(197)	(987)	11,197	0	11,197
Less recharged to other Services and Departments	(12,093)	(62)	197	883	(11,075)		(11,075)
Other Income	(224)	(2)	0	104	(122)		(122)
Budget net of recharges	0	0	0	0	0	0	0
Property							
Commercial Property Services							
Retail	(2,617)				(2,617)		(2,617)
Industrial	(3,414)				(3,414)		(3,414)
Office	(817)				(817)		(817)
Other	(1,992)			(8)	(2,000)	72	(1,928)
Non- operational Property	1,254			(15)	1,239	528	1,767
Total Property	(7,586)	0	0	(23)	(7,609)	600	(7,009)

REVENUE BUDGET 2011/12
CORPORATE SERVICES

Activity	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Legal Services							
Service Director: Legal	133	1		(15)	119		119
Lord Mayors Office / Chapel	519	3		(7)	515	20	535
Democratic Services	1,045	5		(61)	989		989
Scrutiny	382	3	(3)	(51)	331		331
Members Support	561	2		(3)	560		560
Legal Teams	4,429	29		(132)	4,326		4,326
	7,069	43	(3)	(269)	6,840	20	6,860
Less recharged to other Services and Departments	(6,764)	(11)	0	(7)	(6,782)	(20)	(6,802)
Other Income	(590)	(3)	3	51	(539)		(539)
Budget net of recharges	(285)	29	0	(225)	(481)	0	(481)
Statutory Services							
Local Land Charges	458	2		(1)	459		459
Electoral Services	930	7		147	1,084		1,084
Registrar - Births, Deaths & Marriages	1,320	7		(2)	1,325	34	1,359
	2,708	16	0	144	2,868	34	2,902
Income	(1,284)	0	0	(20)	(1,304)		(1,304)
Total Statutory Services	1,424	16	0	124	1,564	34	1,598
Coroner	760	2		(32)	730		730
Corporate Expenses							
Corporate Management and Strategy	7,792	299	(2)	(3,553)	4,536	20	4,556
Members Allowances	1,414	28		(5)	1,437		1,437
Financing Transactions and General Expenses	429		(1)	(2)	426		426
Discretionary Rate Relief	216				216		216
Empty / Miscellaneous Properties	128			193	321		321
Asbestos removal	505				505		505
GIS Infrastructure Costs	22				22		22
Directorate Total	4,704	482	142	(3,697)	1,631	655	2,286

Analysis of Other Variations

Approved growth and reductions (see detail on following pages)	£000
Revised Net administrative buildings / central charges	(3,842)
	145
	(3,697)

APPROVED GROWTH/REDUCTIONS

CORPORATE SERVICES

Approved Changes	Service Delivery Implications	2011/12 Change from 2010/11 £000
Savings		
Shared Transactional Services - Facilities Management (Internal Service). Reductions in Cleaning, Security (primarily non public access buildings), Print and Mail Services service levels.	Council services will have to adapt to a consistent standard of support services. E.g. clean offices to a basic standard	(800)
Shared Transactional Services Programme - Phase 1: Facilities Management Efficiencies. Implementation of previously agreed actions	New ways of internal working. No implication for services to the public	(30)
Shared Transactional Services Programme - Phase 1: HR efficiencies. Implementation of previously agreed actions	New ways of internal working. No implication for services to the public	(60)
STS Finance - Savings arising from a review of payments processing team following transfer from H&SC	New ways of internal working. No implication for services to the public	(50)
Shared Transactional Services Programme - Phase 1: Finance and Procurement Efficiencies. Full year effect of efficiency savings made in 2010/11	New ways of internal working. No implication for services to the public	(85)
Full year impact of STS savings	None	(90)
ICT savings as a result of planned investment and efficiency savings.	None	(1,000)
New Procurement system savings	More efficient method of processing payments.	(110)
Reduction in Commissioning and Procurement costs	No impact, efficiency savings	(37)
Recharges to other directorates/budgets for which no proposals identified		
Finance and Performance - reduction in staffing	No impact, efficiency savings	(380)
Internal Audit - reduction in staffing	Reassessment of audit plan to increase focus of work on priority areas	(145)
Property - Reduction in staffing	Team reorganisation, efficiency savings	(295)
Legal, Democratic and Statutory Services - Admin Review and improved case management	Less use made of legal services in future	(220)
Reduce cost of supporting democracy - staffing reduction	May need to be a decrease in support provided to some informal internal meetings	(50)
Procurement - reduction in staffing	No impact, efficiency savings	(70)
Strategic HR - reduction in staffing	No impact, efficiency savings	(80)
Reduce Staffing Make your Mark	None	(12)
Service restructure Scrutiny / Policy / Performance	None	(145)
Reduced external audit fee	No impact	(100)
Corporate commissioning and procurement	No impact, efficiency savings	(142)
Senior Management Restructuring - Workforce Strategy	No impact, efficiency savings	(116)
Total savings		(4,017)
Growth		
Legal growth to improve quality of elections following elections improvements project	Will improve elections process	175
Total Growth		175
DIRECTORATE TOTAL		(3,842)

REVENUE BUDGET 2011/12
DEPUTY CHIEF EXECUTIVE

Activity	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Strategic Directors							
Chief Executive's Office	478	2	9	(9)	480		480
Deputy Chief Executive	332	2		(5)	329		329
Public Health	289	1	18	(1)	307		307
Director of Transformation (residual costs)	19			0	19		19
Graduate Trainee	174	1		(24)	151		151
Place Making Director	225	1		(1)	225		225
	1,517	7	27	(40)	1,511	0	1,511
Less recharged to other Services and Departments	(933)	(6)	(9)	15	(933)		(933)
Other Income	(248)	0	0	0	(248)		(248)
	336	1	18	(25)	330	0	330
Integrated Customer Services							
ICS Service Directors Office	174	1		4	179		179
ICS Projects	0				0		0
ICS Customer Service	7,373	41		178	7,592		7,592
Welfare Benefits - Payments	1,125			400	1,525		1,525
Welfare Benefits - Administration	2,414	39	(1)	1,148	3,600		3,600
Local Tax	5,990	23		(168)	5,845		5,845
	17,076	104	(1)	1,562	18,741	0	18,741
Less recharged to other Services and Departments	(7,665)	(44)	0	(188)	(7,897)		(7,897)
Other Income	(2,293)	0	0	0	(2,293)		(2,293)
Budget net of recharges	7,118	60	(1)	1,374	8,551	0	8,551
One Council Communications							
Bristol Design	1,632	5		1	1,638		1,638
Marketing	792	9		6	807		807
Media	549	3		(79)	473		473
Consultation and Research	478	2		(46)	434		434
Corporate Complaints	135	1		5	141		141
Make Your Mark	65			(65)	0		0
Insight & Design	194	1		6	201		201
Corporate Publications	163			(44)	119		119
	4,008	21	0	(216)	3,813	0	3,813
Less recharged to other Services and Departments	(3,721)	(20)	0	146	(3,595)		(3,595)
Other Income	(83)	0	0	(3)	(86)		(86)
Budget net of recharges	204	1	0	(73)	132	0	132
Strategy & Performance							
Service Director	211	1		(125)	87		87
Policy	325	2	3	26	356		356
	536	3	3	(99)	443	0	443
Less recharged to other Services and Departments	(536)	(3)	(3)	99	(443)		(443)
Other Income	0	0	0	0	0		0
Budget net of recharges	0	0	0	0	0	0	0
Bristol Partnership							
Less recharged to other Services and Departments	(150)	(1)	(95)	(79)	(76)		(76)
Other Income	(200)		95	0	(105)		(105)
Budget net of recharges	0	0	0	(4)	(4)	0	(4)
West of England Partnership							
West of England Partnership	128	1			129		129
Other Income	(128)	(1)			(129)		(129)
Budget net of income	0	0	0	0	0	0	0
Organisation & Learning Development							
Organisational Development	474	2		9	485		485
Learning & Development	510	3		(245)	268		268
Member Development	98			(2)	96		96
	1,082	5	0	(238)	849	0	849
Less recharged to other Services and Departments	(1,082)	(5)	0	238	(849)		(849)
Budget net of recharges	0	0	0	0	0	0	0

REVENUE BUDGET 2011/12
DEPUTY CHIEF EXECUTIVE

Activity	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Transforming Bristol Portfolio							
Centre of Excellence	863	5		(113)	755		755
Business Process re-engineering	325	2		(18)	309		309
Less recharged to other Services and Departments	(40)				(40)		(40)
	1,148	7	0	(131)	1,024	0	1,024
Arts, Events & Festivals	970	5		(258)	717	10	727
Transformation Programmes							
STS Phase 2	208				208		208
New Ways of Working	690	5	(145)	5	555		555
	898	5	(145)	5	763	0	763
DCX Projects							
Overheads	131	1			132		132
BBC Anchor	100				100		100
	231	1	0	0	232	0	232
Less recharged to other Services and Departments	(100)	0	0	0	(100)		(100)
Budget net of recharges	131	1	0	0	132	0	132
Corporate Management	2,992	76	3	(438)	2,633	0	2,633
Sub total before transfer from reserves	13,797	156	(125)	450	14,278	10	14,288
Transferred from reserves							
to fund Transforming Bristol Portfolio	(362)				(362)		(362)
to fund Director of Transformation	(19)				(19)		(19)
to fund STS phase 2	(208)				(208)		(208)
to fund Executive Support Officer \ Public Health	(76)		(18)	24	(70)		(70)
Deputy Chief Executive Directorate total	13,132	156	(143)	474	13,619	10	13,629

Analysis of Other Variations

£000

Approved growth and reductions (see detail on following pages)	(1,226)
Revised net administrative buildings / central charges	400
Benefits - Additional admin staff	600
Benefits - Loss of Admin subsidy	300
Benefits - Deregulated tenancies	400

474

APPROVED GROWTH/REDUCTIONS

DEPUTY CHIEF EXECUTIVE

Approved Changes	Service Delivery Implications	2011/12 Change from 2010/11 £000
Deputy Chief Executive		
Communications		
Efficiencies in production of Our City (Budget £140k for 4 issues)	Will publish 4 editions a year. Savings will be found through efficiencies in print and distribution contracts	(20)
Increased income from design	Income generated from selling internal expertise to external bodies	(20)
Reduction in marketing materials spend	Cutting use of 'glossy' publications	(20)
Reduction in Staffing and operational efficiencies in Communications and Marketing.	No impact, efficiency savings	(175)
Strategy and Performance		
Reduce Staffing Make your Mark	None	(53)
Reduced staffing in consultation	None	(25)
Reduced contribution to Bristol Partnership	None, agreed with partners	(75)
Council-wide Learning and Development	Standardisation and removal of duplication, together with new training options. This will involve bringing together the Organisational Development and Learning & Development teams, centralising directorate budgets to deliver savings.	(245)
Review structure of Centre of Excellence and NWOW teams	None	(115)
Senior Management Restructuring and reduced DCX salary		(124)
Corporate commissioning and procurement	No impact, efficiency savings	(119)
Arts, Events & Festivals		
Rationalise in-house Arts, Festivals and Events team	Move to fully commissioned approach to Arts, Festivals and Events	(235)
DIRECTORATE TOTAL		(1,226)

REVENUE BUDGET 2011/12

HEALTH AND SOCIAL CARE

Activity	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Older People							
Locality Assessment Teams OP	21,533	209	(121)	(2,077)	19,544		19,544
Care Direct	537	3		(2)	538		538
Locality Other Costs	495			126	621		621
Hospitals	9,158	155	(129)	(315)	8,869		8,869
Hospitals Other Costs	429	1	13	(2)	441		441
Commissioning Manager	446	3	(3)	(81)	365		365
Care Brokerage	368	3		13	384		384
OP Commissioning Other	248			(2)	246		246
PSI	8,160	75	(5)	318	8,548		8,548
Transitions	2,344	23	(7)	(25)	2,335		2,335
Asylum Seekers	770	1		2	773		773
Carers	1,052			12	1,064		1,064
PSI, Asylum, Transitions Other	221		(6)	0	215		215
Supporting People	27,337	1	(72)	(2,249)	25,017		25,017
VSH	2,797	51			2,848		2,848
Supporting People/VSH Other	58			1	59		59
Property Income	(1,499)		166	25	(1,308)		(1,308)
Divisional Total OP	74,454	525	(164)	(4,256)	70,559	0	70,559
Learning Difficulties, Mental Health, Disabled People							
Locality Teams LD	20,942	298	(124)	(1,255)	19,861		19,861
LD Transferred services net of PCT funding	(556)	280	(12)	(1,722)	(2,010)		(2,010)
LD Other	260		(6)	5	259	2	261
LD Commissioning	979	3		(18)	964		964
MH Commissioning	1,488	3		3	1,494		1,494
Sub-Total LD, MH, Disabled	23,113	584	(142)	(2,987)	20,568	2	20,570
Mental Health Adults of working age	7,858	82	(66)	473	8,347		8,347
Mental Health People with Dementia	5,768	79	13	(680)	5,180		5,180
Sub-Total Mental Health AWP	13,626	161	(53)	(207)	13,527	0	13,527
Divisional Total LD, MH, Disabled	36,739	745	(195)	(3,194)	34,095	2	34,097
Care Services							
Operations Service Manager	89		3	2	94		94
Residential Unit School Road	465	6	(1)	5	475	3	478
Continuing to Care	3,441	133	12	(449)	3,137		3,137
Community Meals Service	857	17	2	3	879		879
LD Day Centres	3,199	38	(33)	(359)	2,845	117	2,962
Supporting People	123	31	69	(43)	180	3	183
Longer Term Other	129	4	(50)	(28)	55		55
In-House EPH/PWD Homes	10,971	202	(75)	(190)	10,908	635	11,543
OP Day Centres	1,621	15	(3)	(9)	1,624	145	1,769
Residential and OP Day Services Other	249	2	(1)	(8)	242		242
Residential Unit Concord	923	17	(2)	(2)	936		936
STAR	2,624	50	4	(521)	2,157		2,157
Intermediate Care	3,312	35	(9)	4	3,342	153	3,495
Independent Living Service	2,756	11	(6)	(141)	2,620		2,620
Reablement Other	80		(26)	9	63		63
Total - Care Services	30,839	561	(116)	(1,727)	29,557	1,056	30,613

REVENUE BUDGET 2011/12

HEALTH AND SOCIAL CARE

Activity	Base Budget 2010/11 (Outturn Prices)	Inflation	Virement	Other Variations	Budget 2011/12 excl. capital charges	Capital Charges	Total Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000
Putting People First/ Standards							
Transformation	353	2	(6)	2	351		351
Professional Development	5,199	9	80	(154)	5,134	28	5,162
Performance and Standards	633	4	2	(1)	638		638
ICT	1,581	1	(36)	482	2,028		2,028
Legal Services	787	0	0	0	787		787
Divisional Total PPF	8,553	16	40	329	8,938	28	8,966
Other Services							
Finance /The Director	2,634	16	435	-1923	1,162		1,162
Directorate Total	153,219	1,863	0	(10,771)	144,311	1,086	145,397

Analysis of Non-Devolved Central Charges

The above budgets include charges on a gross expenditure basis for Central Services as set out below:-

	£'000
Financial Management	1,538
Audit	85
Procurement	233
Creditors and Debtors	625
Personnel Services	1,826
Equalities	70
Property Services	240
Information Technology	1,895
	<u>6,512</u>

Note: These charges represent 3.18% of the Health and Social Care Directorate's estimated gross expenditure of £204,900,000.

Analysis of Other Variations

	£'000
Approved Growth and Reductions (see detail on following pages)	(7,360)
Income from NHS - support for social care	(2,783)
Admin Buildings	(128)
Change in Grants	(500)
	<u>(10,771)</u>

APPROVED GROWTH/REDUCTIONS

HEALTH AND SOCIAL CARE

Approved Changes	Service Delivery Implications	2011/12 Change from 2010/11 £000
Savings		
Review of high cost personal care packages	Services may be reprovided in alternative / more personalised ways or in the same way at less cost	(1,500)
Reduction in number of care home admissions	More people helped to live in the community	(1,000)
Improved strategic commissioning of block contracts and supporting people	Strengthening of commissioning competencies in directorate and establishing a joint procurement unit with the Resources Directorate	(1,500)
Contractual efficiency	More effective contract management.	(500)
Use of telecare / assistive technology / prevention early intervention	More people helped to live at home, using assistive technology, to deliver more cost effective packages of care	(400)
Resource Allocation System	Increased number of self directed support packages, replacing traditional service delivery at reduced cost	(800)
Voluntary sector	In partnership with the voluntary sector identify efficiency savings	(240)
In house efficiency savings		
- residential care	Through in year efficiency: reducing use of agency staff, reduce rates of sickness absence, review and reduce management overheads.	(350)
- domiciliary care	In year efficiencies as for residential care, above.	(520)
- day care	Improved efficiency in day care (Learning Difficulties) and promote person centred care arrangements	(350)
-staffing review	Reduction in agency, review staff numbers, skills mix, back office.	(390)
Reduction in management and supervisory posts across the directorate	Leaner business processes and merging of lines of accountability	(360)
Charging	Charging policy currently subject to consultation, decision to be taken by Cabinet Nov 2010.	(450)
Realignment of HSC budgets (to fund direct payments, accommodation based support and day care, see below)		(1,600)
Total Savings		(9,960)
Growth		
Supporting People - continuation of contractual commitments, funded by transfer from reserves		1,000
Direct payments, accommodation based support and day care	To fund existing packages of care	1,600
Total Growth		2,600
DIRECTORATE TOTAL		(7,360)

REVENUE BUDGET 2011/12
**NEIGHBOURHOODS
(STATUTORY REVENUE ACCOUNT)**

Activity	Base budget 2010/11 £000	Inflation £000	Virement £000	Other Variations £000	Base Budget 2011/12 £000
INCOME					
Rent Income	88,130			6,700	94,830
Voids	(662)			(258)	(920)
Non Dwelling Rent Income	1,126			(43)	1,083
Charges for services and facilities	6,168		380	587	7,135
Other Income	2,352		(1,300)	(936)	116
Total Income	97,114	0	(921)	6,051	102,244
EXPENDITURE					
Repair and Maintenance	26,801		(634)	2,850	29,017
Supervision and Management	28,201		(287)	92	28,007
HRA Subsidy	5,703			2,268	7,971
Provision for bad and doubtful debts	670			(394)	276
Debt Management/Payment of loan interest	9,342			(11)	9,331
Depreciation - Offset by MRA	19,550			946	20,496
Capital Expenditure from Revenue	17,319			(3,768)	13,551
Total Expenditure	107,585	0	(921)	1,983	108,647
NET OPERATING SURPLUS/ (DEFICIT)	(10,471)	0	(0)	4,068	(6,403)
HOUSING REVENUE ACCOUNT BALANCE					
Surplus/ (Deficit) at Beginning of the Year	25,404			(8,830)	16,574
Surplus/ (Deficit) for the Year	(10,471)			4,068	(6,403)
Surplus/ (Deficit) at the End of the Year	14,933				10,171

The Housing Revenue Account budget for 2011-12 has been prepared in accordance with the Local Government and Housing Act 1989. The budget reported above is presented as a section 76 statement under the Act.

Analysis of Non-Devolved Central Charges

The above budgets include charges for Central Services as set out below:	£000
Financial Management and Cashiers	460
Human Resources	794
ICT	1,465
ICS	2,012
Resources Finance	472
Property Services	201
Centralised Procurement Team	120
Centralised Facilities Management Team	64
	<u>5,588</u>

Note

These charges represent 5.14% of the Neighbourhoods Directorate estimated HRA gross expenditure of £109m.

Analysis of Other Variations

	£000
Increase in rental income	6,700
Other Income Variations	<u>(650)</u>
Total Income	6,051
Increase in Repairs and Maintenance	2,850
Increase in HRA Subsidy Payable	2,268
Reduction in Capital Expenditure From Revenue Accounts	(3,768)
Other Expenditure Variations	<u>632</u>
Total Expenditure	1,983
	<u>4,068</u>

REVENUE BUDGET 2011/12
**NEIGHBOURHOODS
(GENERAL FUND)**

Activity	Base Budget 2010/11 (Outturn Prices) £000	Inflation £000	Virement £000	Other Variations £000	Budget 2011/12 excl. capital charges £000	Capital Charges £000	Total Budget 2011/12 £000
Strategic Housing							
Housing Solutions	3,194	10		(458)	2,746	9	2,755
Private Housing & Adaptations	2,566	10	(1)	(282)	2,293	1,775	4,068
Rehousing	565	8	(1)	(94)	478		478
Strategy & Commissioning	692	3		(72)	623	1,275	1,898
Tenant Support Services	0	(2)	(1)	(53)	(56)		(56)
Travellers	202	1		(23)	180		180
TOTAL Strategic Housing	7,219	30	(3)	(982)	6,264	3,059	9,323
Customer Support							
Central Section Expenses	5,217	25	4	(399)	4,847		4,847
TOTAL Customer Support	5,217	25	4	(399)	4,847	0	4,847
Safer Bristol							
Anti-Social Behaviour	408	4		(69)	343		343
Community Safety	2,869	2		(1,003)	1,868		1,868
Drug Strategy	963	1		(238)	726		726
Emergency Control Centre	484	5		(70)	419		419
Enforcement	2,511	16	1	(155)	2,373		2,373
Licensing	300	(3)		(131)	166		166
Safer Bristol Delivery	813	5		(237)	581		581
Youth Offending Team	1,306	22		6	1,334		1,334
Civil Protection Unit	358	2		(17)	343		343
TOTAL Safer Bristol	10,012	54	1	(1,914)	8,153	0	8,153
Environment & Leisure							
Abandoned Vehicles, Facilities, Clean & Green, Waste on Land, Comms Projects, Citizens Jury	1,033	9			1,042		1,042
Cems & Crems	(658)	(15)	25	(150)	(798)	109	(689)
HWRCs	1,064	5	(3)		1,066	2	1,068
Parks	7,915	130	(30)	(77)	7,938	333	8,271
Pest Control	609	2		(114)	497	3	500
Public Health Services	1,335	7	1	(481)	862		862
Re-Cycling Contracts	264	13			277		277
Scientific Services	187	2	(1)	(200)	(12)	13	1
Sports	3,522	37	20	115	3,694	667	4,361
Street Cleaning	5,445	142			5,587		5,587
Toilets	716	14			730	57	787
Transfer Stations	1,358	5	(22)	(100)	1,241	20	1,261
Waste Collection	10,254	272		(400)	10,126	66	10,192
Waste Disposal / Landfill tax	8,454	211			8,665		8,665
Waste General & Waste DBU	1,863	8	8	49	1,928		1,928
TOTAL Environment & Leisure	43,361	842	(2)	(1,358)	42,843	1,270	44,113
Neighbourhoods & Communities							
Community Development	4,872	7	1	(668)	4,212	18	4,230
Equalities & Social Inclusion	234			(56)	178		178
Neighbourhood Partnerships	496	3		18	517		517
Libraries (from City Development)	6,525	51	(37)	(407)	6,132	1,250	7,382
TOTAL Neighbourhoods & Communities	12,127	61	(36)	(1,113)	11,039	1,268	12,307
Directorate Total	77,936	1,012	(36)	(5,766)	73,146	5,597	78,743

Analysis of Non-Devolved Central Charges

The above budgets include charges on a gross expenditure basis for Central Services as set out below:-

	£'000
Financial Management	798
Human Resources	1,133
Integrated Customer Services	3,542
Communications and Marketing	115
Property	343
Information Technology	2,448
	<u>8,379</u>

Note: These charges represent 7.8% of the Neighbourhoods Directorate's estimated General Fund gross expenditure of £107m

Analysis of Other Variations

	£'000
Approved Growth and Reductions (see detail on following pages)	(5,329)
Area Based Grant - year on year changes	(985)
Revised Central Recharges	658
Reduced admin buildings costs (across various headings)	(110)
	<u>(5,766)</u>

APPROVED GROWTH/REDUCTIONS

NEIGHBOURHOODS (GENERAL FUND)

Approved Changes	Service Delivery Implications	2011/12 Change from 2010/11 £000
Environment and Leisure		
Waste collection and street cleansing from new contract - first savings	Procurement contract for new waste collection and street cleansing services starting November 2011	(400)
Waste Disposal savings from closure of transfer station at St Phillips	Waste will be taken directly to Avonmouth so use of Transfer Station not required.	(100)
Sports contract extension plus increasing income and re-organising sports.	Renegotiate the contract to deliver greater efficiency and economy.	(75)
Review staffing and improve facilities at crematorium and cemeteries.	Enhanced services could generate additional income e.g. flowers.	(150)
Review and redesign scientific services, including opportunities to increase income	Our intention is to ensure the service becomes cost neutral whilst maintaining service quality.	(200)
Reduce management costs across services	Management restructure. Minimal service delivery implications as most of the savings will come from vacant posts not being filled.	(250)
Reduce client contract monitoring team	Service to be reviewed to look at most cost effective method of delivering, utilising our developing neighbourhood working approach.	(100)
Pest Control: charge all private landlords	Charge landlords for Public Health work. Charging to be trialled before introduction	(30)
Pest Control increase charges across the board	Will be managed through the review of Fees and Charges for 2011/12.	(18)
Reduce non-essential pest control work whilst maintaining our public health focus e.g. Rats	Work for Public Health (including rat treatment, rivers etc.) to be protected but reduce the low level of pest work e.g. ants which can be provided by private sector.	(66)
Review and restructure the Food Safety Service	Reduction in out of hours rota and overtime budget alongside reduction in 2.4 staff. Service will continue to focus on areas of greatest risk with a lesser focus on low risk category inspections.	(130)
Safer Bristol		
Reduce Council's contribution to partnership funding of PCSOs	This proposal will not involve losing any existing officers in post. The deployment of officers will make them more responsive to local need.	(139)
Reduction in Safer Homes Service	Moving from a universal to a targeted service for the Safer Homes Service, based on need and vulnerability. We currently operate 8 "Safer Homes" vehicles. This will reduce to 4 during 2011/12. This will not impact on domestic violence or hate crime clients who remain a priority.	(150)
Reduce management costs by 20% across Safer Bristol service	By strengthening the dispersed model of management and support to neighbourhood areas the impact should be minimised to front line service delivery.	(422)
Reduce staffing costs in Community Safety	As one post is currently vacant the impact will be minimal.	(72)
0.6 fte reduction in admin posts	None.	(22)
10% reduction in budget for Street Scene	This is a vacant post and therefore will not add to the service implications.	(32)
Reduce dog wardens by 0.5fte	No impact on existing service	(20)
Reduce Trading Standards posts by 0.6 fte	No impact on existing service	(30)
Recommissioning Hate Crime and Youth Inclusion Projects	The recommissioning process will ensure a clearer remit for service delivery against these strategies.	(49)
Licensing team to be cost neutral through cost efficiencies	None.	(100)
Reduce repairs and maintenance budget for CCTV	No significant implications on service delivery. The 20k is less than 10% of the overall budget.	(20)
Delete business continuity budget in Emergency control centre	We are now working with neighbouring authorities to achieve savings without loss of service	(10)
Increase income from CCTV services	None.	(44)
Delete budget for CCTV consultants	None.	(5)
Review of Civil Protection	None	(40)

APPROVED GROWTH/REDUCTIONS

**NEIGHBOURHOODS
(GENERAL FUND)**

Approved Changes	Service Delivery Implications	2011/12 Change from 2010/11 £000
Neighbourhoods and Communities		
Delete 3 Community Development worker posts	This reduces the size of the team which has been refocused to deliver at a neighbourhood level. This needs to be seen in the context of the increased resources of the Neighbourhood Coordinators across all areas of the City	(100)
Deaf Equality post moves to part time	This will reduce capacity to work with this community however Bristol City Council remains one of the few councils countrywide which has any dedicated staff resource for the deaf community	(18)
Delete Equality Officer posts	Reduction in staffing will necessitate a reprioritisation of work to ensure that the Council meets its statutory Corporate Equalities duty	(70)
Delete outstanding DDA budget as specific project completed.	Capital project completed so staffing to support no longer required	(18)
Reduce grant funding to voluntary and community sector	Funding to VCS remains a priority. Reductions in 11/12 are limited to 1-year funded groups that end in 10/11 and a 7% reduction (78K) to groups on 3-year funding that ends in 11/12.	(263)
Reduce small grant funding and administration overheads	Cessation of small grants and the cost of third party administration	(100)
Reduce costs of translating and interpreting service	Removal of existing budget subsidy. The service is aiming to be self-funded.	(50)
Delete Positive action budget	None - this work is now covered through other budgets.	(45)
Reduce Equalities Initiatives budget	None - this work is now covered through other budgets.	(20)
York Court Responsive Repairs (moving out in 11/12)	None. This is a repairs budget no longer required as we are vacating the building.	(13)
Library Service Review	Alternative provision including the introduction of self service and shared utilisation of premises together with more flexible working.	(200)
Library Book Fund	Review replacement strategy.	(90)
Trusts and commercialising Culture (non-staff saving)	Take advantage of a more commercial approach to on-site opportunities.	(50)
Strategic Housing		
Staffing Reductions		
Reduce Tenant Support Service budget by 20%	Fewer tenants would be supported, or support periods reduced.	(75)
Reduce size of private sector team by ending fixed term contracts	Would reduce team by 9 staff. Reduced level of service (ie. we will not respond unless there is a serious housing or public health issue). An example will be that we will not deal with overgrown gardens. In addition, all drainage action will cease to be BCC responsibility (transferring to Wessex Water during 2011/12)	(261)
Initial reduction to size of Enabling team	Reduced capacity to deliver affordable housing schemes if there is market upturn. This impact results from cuts to government funding programmes and the downturn in the housing market.	(42)
Cut number of homelessness officers - increase focus on advice and prevention	Emphasis has already shifted towards housing advice and homelessness prevention.	(90)
Cut 2 FTE from single point of access team	Linked to cessation of B&B use in Homelessness. No significant service implications likely.	(50)
Delete 0.5 post vacancy in private renting team	None.	(18)
Reduce 2.5 posts in Rehousing team	Little impact on processing times for applications to the Register as on-line forms and reduced evidence requirements mean the process is more efficient.	(60)
Reduction in staff training costs in private housing	Potential risks of professional Environmental Health staff not retaining accreditation. No impact to service users.	(3)

APPROVED GROWTH/REDUCTIONS

NEIGHBOURHOODS (GENERAL FUND)

Approved Changes	Service Delivery Implications	2011/12 Change from 2010/11 £000
Remove budget for restructure costs in Home Choice Bristol	No Service Delivery Implications.	(56)
Centralise and reduce policy functions (1 post)	Reduces capacity to deliver affordable housing	(50)
Delete 1 FTE vacancy in Housing Commissioning/ Performance	Reduces capacity to undertake commissioning/performance monitoring of Housing Strategy	(32)
On Going Reductions - Non-staff Related		
Gypsy and Travellers site self funding - increase in rent levels	There are twelve pitches (households) that would be affected and the rent will be revised as part of the Fees and Charges exercise for 2011/12.	(7)
Local scanning for Rehousing team	Service will improve for clients as scanning is done more quickly.	(38)
Stop using Bed and Breakfast for homeless cases	Planned to be achieved by end of 10/11.	(100)
Reduce legal costs in gypsy and travellers budget	Slight risk if legal action should arise.	(16)
Reduction in repair provision - Lipscombe House	Lipscombe House will be vacated in 2011. No duplication of savings with Corporate accommodation proposals.	(18)
Reduce removal and storage budget in homelessness	No Service Delivery Implications. This can be achieved due to the planned cessation of B&B use.	(20)
Other		
Commissioning and procurement		(682)
DIRECTORATE TOTAL		(5,329)

SUMMARY CAPITAL PROGRAMME 2011/12 AND LATER YEARS

DIRECTORATE	<u>PROJECT</u> <u>COST</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Children and Young People's Services	82,079	48,594	23,423	10,062
City Development	77,308	39,542	21,939	15,827
Corporate Services	1,476	676	400	400
Deputy Chief Executive	3,151	2,641	226	284
Health and Social Care	4,890	2,672	1,131	1,087
Neighbourhoods - HRA	126,143	42,988	48,936	34,219
Neighbourhoods - General Fund	13,134	6,075	3,842	3,217
TOTAL PROGRAMME	308,181	143,188	99,897	65,096
Proposed Financing of Capital Programme				
Borrowing	0	0	0	0
Unsupported Borrowing	36,792	18,951	12,500	5,341
Government Grants	170,409	76,355	54,539	39,515
Other Grants	3,582	3,582	0	0
Capital Receipts	32,397	18,373	10,704	3,320
Revenue	60,597	21,523	22,154	16,920
Developers Contributions	3,891	3,891	0	0
Other	513	513	0	0
TOTAL FINANCING	308,181	143,188	99,897	65,096

**CAPITAL PROGRAMME 2011/12 AND LATER YEARS
CHILDREN AND YOUNG PEOPLE'S SERVICES**

<u>THREE YEAR CAPITAL PROGRAMME - 2011/12 ONWARDS EARMARKED</u>	<u>PROJECT COST £'000</u>	<u>2011/12 £'000</u>	<u>2012/13 £'000</u>	<u>2013/14 £'000</u>
<u>Committed Projects before 31.3.11</u>				
Mainstream & One-Off	54,021	40,610	13,411	
<u>New Projects - 2011/12 Starts</u>	7,984	7,984		
<u>Capital Project Aspirations</u>				
2012/13	10,012		10,012	
2013/14	10,062			10,062
<u>TOTAL CAPITAL PROGRAMME</u>	82,079	48,594	23,423	10,062
<u>FUNDING</u>				
<u>Committed projects before 31.3.11</u>				
Capital Fund & expected capital funding streams	54,021	40,610	13,411	
<u>New Projects - 2011/12</u>				
Borrowing Approvals (DCSF)				
- Basic Need	9,361	9,361		
- Capital Maint. Grant	5,530	5,530		
<u>FORWARD FUNDING PRE 11/12 CALLS</u>				
- Modernisation	(1,725)	(1,725)		
- New Places	(2,750)	(2,750)		
- Primary Capital Prog Grant	(3,653)	(3,653)		
- Devolved Formula - Standards Fund Grant	1,161	1,161		
Revenue - ex-risk management	60	60		
<u>Future Funding Aspirations</u>				
2012/13 - 2013/14				
Borrowing Approvals (DCSF)				
- Basic Need	18,722		9,361	9,361
- Modernisation	11,060		5,530	5,530
<u>FORWARD FUNDING PRE 11/12 CALLS</u>				
- Modernisation	(1,000)		(1,000)	
- New Places	(7,000)		(3,600)	(3,400)
- Primary Capital Prog Grant	(4,150)		(1,500)	(2,650)
Risk Management	120		60	60
Devolved formula	2,322		1,161	1,161
<u>TOTAL FUNDING</u>	82,079	48,594	23,423	10,062

CAPITAL PROGRAMME 2011/12 AND LATER YEARS
CITY DEVELOPMENT

<u>THREE YEAR CAPITAL PROGRAMME - 2011/12 ONWARDS EARMARKED</u>	<u>PROJECT COST £'000</u>	<u>2011/12 £'000</u>	<u>2012/13 £'000</u>	<u>2013/14 £'000</u>
<u>Committed Projects before 31.3.11</u>				
Mainstream & One-Off M Shed	45,302 570	28,343 570	11,336	5,623
<u>New Projects - 2011/12 Starts</u>				
Project Development & Implementation	11,760	3,825	4,009	3,926
Maintenance	10,331	3,689	3,479	3,163
Capitalised R & M (spend authorised by Corporate Property Services)	6,990	2,330	2,330	2,330
Conservation/ EIP/ Engineering Design	840	280	280	280
Asbestos remediation works	1,515	505	505	505
<u>TOTAL CAPITAL PROGRAMME</u>	77,308	39,542	21,939	15,827
<u>FUNDING</u>				
<u>Committed projects before 31.3.11</u>				
Capital Fund & expected capital funding streams	45,302	28,343	11,336	5,623
M Shed - Further funding	570	570		
<u>New Projects - 2011/12</u>				
Grant - Integrated Transport	3,307	3,307		
Grant - Capital Maintenance	3,689	3,689		
<u>Future Funding Aspirations</u>				
<u>2012/13 - 2013/14</u>				
Grant - Integrated Transport	7,054		3,527	3,527
Grant - Capital Maintenance	6,642		3,479	3,163
Capitalised Revenue Conservation + EIP + Eng. Design	840	280	280	280
Capitalised Revenue - Transport - Gross	2,484	828	828	828
LESS Contribution to CPZ/RPZ/BLE & HHT (final contribution 2014/15)	(1,050)	(350)	(350)	(350)
LESS Contribution to Bridge Valley (final contribution 2014/15)	(1,125)	(375)	(375)	(375)
Revenue Contribution to Transport/Planning costs from Parking Income	1,090	415	379	296
Capitalised R & M	6,990	2,330	2,330	2,330
Revenue contribution to Asbestos works	1,515	505	505	505
<u>TOTAL FUNDING</u>	77,308	39,542	21,939	15,827

CAPITAL PROGRAMME 2011/12 AND LATER YEARS
CORPORATE SERVICES

<u>THREE YEAR CAPITAL PROGRAMME - 2011/12 ONWARDS EARMARKED</u>	<u>PROJECT COST £'000</u>	<u>2011/12 £'000</u>	<u>2012/13 £'000</u>	<u>2013/14 £'000</u>
<u>Committed Projects before 31.3.11</u>				
Mainstream & One-Off	276	276		
<u>New Projects - 2011/12 Starts</u>				
Listed Building Investment Strategy	600	200	200	200
The Park - Business & Social Centre	300	100	100	100
Property protection and securitisation	300	100	100	100
<u>TOTAL CAPITAL PROGRAMME</u>	1,476	676	400	400
<u>FUNDING</u>				
<u>Committed projects before 31.3.11</u>				
Capital Fund & expected capital funding streams	276	276		
<u>Future Funding Aspirations</u>				
<u>2012/13 - 2013/14</u>				
Capitalised Revenue - Listed Buildings	600	200	200	200
Capitalised Revenue - The Park (Repairs & Refurb Prog.)	300	100	100	100
Capitalised Revenue - Contingency allocation (Demolition, Security, H&S)	300	100	100	100
<u>TOTAL FUNDING</u>	1,476	676	400	400

<u>THREE YEAR CAPITAL PROGRAMME - 2011/12 ONWARDS EARMARKED</u>	<u>PROJECT COST £'000</u>	<u>2011/12 £'000</u>	<u>2012/13 £'000</u>	<u>2013/14 £'000</u>
<u>Committed Projects before 31.3.11</u>				
Mainstream & One-Off	3,151	2,641	226	284
<u>TOTAL CAPITAL PROGRAMME</u>	3,151	2,641	226	284
<u>FUNDING</u>				
<u>Committed projects before 31.3.11</u>				
Capital Fund & expected capital funding streams	3,151	2,641	226	284
<u>TOTAL FUNDING</u>	3,151	2,641	226	284

CAPITAL PROGRAMME 2011/12 AND LATER YEARS

HEALTH AND SOCIAL CARE

<u>THREE YEAR CAPITAL PROGRAMME - 2011/12 ONWARDS EARMARKED</u>	<u>PROJECT COST £'000</u>	<u>2011/12 £'000</u>	<u>2012/13 £'000</u>	<u>2013/14 £'000</u>
<u>Committed Projects before 31.3.11</u>				
Mainstream & One-Off	1,653	1,609	44	
<u>New Projects - 2011/12 Starts</u>				
<u>Main Capital programme -</u>				
Care Home Standards	102	102		
Disability access	20	20		
H&S Projects	36	36		
Investment in Mental Health Services	186	186		
Office Refurbishment	15	15		
Minor Works	55	55		
Investment in Community Based Services	649	649		
<u>Capital Project Aspirations</u>				
<u>2012/13 - 2014/15</u>				
Capital Works	2,174		1,087	1,087
<u>TOTAL CAPITAL PROGRAMME</u>	4,890	2,672	1,131	1,087
<u>FUNDING</u>				
<u>Committed projects before 31.3.11</u>				
Capital Fund & expected capital funding streams	1,653	1,609	44	
<u>New Projects - 2011/12</u>				
Capital Grant - Personal Social Services	1,063	1,063		
<u>Future Funding Aspirations</u>				
<u>2012/13 - 2013/14</u>				
Capital Grant - Personal Social Services	2,174		1,087	1,087
<u>TOTAL FUNDING</u>	4,890	2,672	1,131	1,087

CAPITAL PROGRAMME 2011/12 AND LATER YEARS
NEIGHBOURHOODS - HRA

<u>THREE YEAR CAPITAL PROGRAMME - 2011/12 ONWARDS</u>	<u>PROJECT COST</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>
<u>EARMARKED</u>	£'000	£'000	£'000	£'000
<u>New Projects - 2011/12 Starts</u>				
HRA - Investment in Stock				
Planned Programmes	61,314	17,321	23,759	20,234
Investment in Blocks	22,339	7,761	8,750	5,828
Capitalised Works	9,990	3,231	4,759	2,000
Soft Investment	4,050	1,350	1,350	1,350
Disabled Adaptations	8,075	2,550	2,718	2,807
HRA Other				
Priority Stock	12,384	6,784	5,600	
Other Schemes	500	500		
Miscellaneous	1,380	1,380		
Project Management/Professional Charges	6,111	2,111	2,000	2,000
<u>TOTAL CAPITAL PROGRAMME</u>	126,143	42,988	48,936	34,219
<u>FUNDING</u>				
<u>New Projects - 2011/12</u>				
Prudential Borrowing - PRC Rebuild Scheme	6,231	6,231		
Useable Capital Receipts - (RTB)	790	790		
Useable Capital Receipts - Garage sales	1,000	1,000		
Major Repair Allowance	20,250	20,250		
Capital Expenditure from Revenue Accounts	13,551	13,551		
New Build Scheme - Priority Sites - Final HCA Grant Payment	366	366		
Furniture Packs Funding	200	200		
Energy Efficiency - Utilities Funds	600	600		
<u>Future Funding Aspirations</u>				
2012/13 - 2013/14				
Prudential Borrowing - PRC Rebuild Scheme	5,600		5,600	
Useable Capital Receipts - (RTB)	1,706		832	874
Useable Capital Receipts - Non RTB	4,662		4,662	
Useable Capital Receipts - Garage sales	162			162
Major Repair Allowance	41,005		20,269	20,736
Capital Expenditure from Revenue Accounts	30,020		17,573	12,447
<u>TOTAL FUNDING</u>	126,143	42,988	48,936	34,219

CAPITAL PROGRAMME 2011/12 AND LATER YEARS
**NEIGHBOURHOODS
GENERAL FUND**

<u>THREE YEAR CAPITAL PROGRAMME - 2011/12 ONWARDS EARMARKED</u>	<u>PROJECT COST £'000</u>	<u>2011/12 £'000</u>	<u>2012/13 £'000</u>	<u>2013/14 £'000</u>
<u>Committed Projects before 31.3.11</u>				
Mainstream & One-Off	3,483	2,858	625	
<u>New Projects - 2011/12 Starts</u>				
<u>Neighbourhoods GF Schemes</u>				
Private Sector Renewal (DFG - Disabled Facilities Grant)	1,000	1,000		
Private Sector Renewal (Regional Capital Allocation)	2,175	725	725	725
Enabling Receipts (HRA)	3,825	1,275	1,275	1,275
Childrens Play	124	124		
Paths & Fences	35	35		
Toilets	35	35		
Cems & crems	23	23		
<u>Capital Project Aspirations</u>				
<u>2012/13 - 2013/14</u>				
Private Sector Renewal (DFG - Disabled Facilities Grant)	2,000		1,000	1,000
Childrens Play	248		124	124
Paths & Fences	70		35	35
Toilets	70		35	35
Cems & crems	46		23	23
<u>TOTAL CAPITAL PROGRAMME</u>	13,134	6,075	3,842	3,217
<u>FUNDING</u>				
<u>Committed projects before 31.3.11</u>				
Capital Fund & expected capital funding streams	3,483	2,858	625	
<u>New Projects - 2011/12</u>				
<u>Neighbourhoods GF Schemes - Source of funding</u>				
HRA - Enabling Receipts	2,000	2,000		
Disabled Facilities Grant	1,000	1,000		
<u>Future Funding Aspirations</u>				
<u>2012/13 - 2013/14</u>				
<u>Neighbourhoods GF Schemes - Source of funding</u>				
Capital Receipts (usable non-RTB)	4,000		2,000	2,000
Disabled Facilities Grant	2,000		1,000	1,000
Capitalised Revenue	651	217	217	217
<u>TOTAL FUNDING</u>	13,134	6,075	3,842	3,217

